Accelerating Cancer Research Trial Startup In The Community Setting: A Quality-Improvement Study

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INTRODUCTION

There is **large variation in activation times** for cancer clinical trials. Study encompassed July 1, 2022, to June 30, 2023. This **delays patient benefit** from cutting edge treatments. Baseline data: January 2021 to December 2021 with Typical academic medical centers take longer to activate a clinical trial vs. community settings. Mean clinical trial start-up time = 116 days. By adopting quality improvement processes, they reduced clinical

trial start-up time.

TriHealth Cancer & Blood Institute (TCBI) adopted these same processes in the community setting for further improvement.

Figure 1. TCBI Overview



METHODS

A multi-diciplinary team was created to further **investigate** areas of inefficiencies in critical areas of feasibility, contract review/negotiations, budget negotiations, IRB, regulatory/compliance, and study activation.

Swim lanes helped identified areas of backlog and/or barriers to being efficient. Example CTA originally could have up to 32 touches and taking up to five months before execution.

Utilized the **PDSA model** in mapping TCBI's improvement process to carry out change.

Internal **Committees and Conferences** such as Molecular Tumor Boards, Scientific Review Committee, Thoracic Conference, Breast Committee, GI Tumor Board, Multi-disciplinary clinic conferences are some of the areas that were tested for data collection related to startup times.

Figure 4. Comparison of Reduction of Time For Jul 2022 to Jun 2023, we demonstrated a **44% reduction** in clinical trial start up time (141 days to 79 days). We doubled the number of active trials. This change resulted in sustainability that carried into the subsequent year (2023) by reducing start-up time to 70 days. **SUMMARY & CONCLUSIONS** Using improved processes, we can open a study in 2 months which previously took 4 months. We increased enrollment by 24%. This has allowed a shift to investigational trials from noninterventional trials **FUTURE DIRECTIONS** Expect further improvement with a Just-in-Time program (**TIME Program**) using enhanced patient ID and enrollment in AMC#1 – Univ of South Florida Activating clinical trials: a process improvement approach - PMC (nih.gov) AMC#2 - Mayo Clinic Transforming the Activation of Clinical Trials - PMC (nih.gov) TCBI trials (see Abstract #1553). AMC#3 – NCI Designated Cancer Centers https://ascopubs.org/doi/pdf/10.1200/OP.19.00325

METHODS (continued)

Used a swim-lane process to define typical steps and stakeholders for clinical activation time at our institution prior to the study time (Figure 2).

Used Plan-Do-Study-Act (PDSA) to identify experts in respective areas of the workflow process and gave them **ownership** of that process (Figure 3)..

Tested out a more **streamlined workflow process**.





RESULTS

Academic vs Community	Prior to Process Improvement (Days)	After PI (Days)	Method	% Reduction
Academic				
AMC #1	77	55	Doubling Capacity Contract & Budget Negotiation	28%
AMC #2	189	59	Plan-to-Do-Act, Six Sigma, Lean 3 P	66%
AMC#3	185	132	Parallel Processing & Cross- Training	28%
Community				
TCBI Year 1	141	79	Improved WorkFlow (decreased touches)	44%
TCBI Year 2	141	70	Applied Team Education	50%
The Academic Medical Centers				



Figure 2. Example Previous CTA Workflow